

# Appendix 1 – Corporate Risk Management Report – June 2022

## Background

1. Risk management is a key element of East Cambridgeshire District Council’s Code of Governance.
2. The Audit Committee is responsible for overseeing the Council’s Corporate Risk Register. The Risk Management Policy was approved by Full Council in October 2020.
3. Six monthly updates of the Corporate Risk Register are presented to the Audit Committee.

## Corporate risk register updates

4. The Corporate Risk Register has been updated, and is attached at **Appendix 2**.
5. The register includes scores for **inherent** risks (before any mitigating controls are considered) and **residual** risk (after taking account of key controls, which are listed). Any planned actions to further mitigate risks are also shown.
6. The risk appetite is illustrated in the scoring matrix, which is also used to highlight the significance of the residual risks in a “heat map”, which accompanies the Corporate Risk Register.
7. The membership of the Corporate Risk Group has been reviewed and updated in the last quarter, with operational services now represented by the Customer Services Manager.
8. The Corporate Risk Register is reported to the Committee twice per year. Changes to the risk register, and relevant updates, are reported to the Committee for awareness. Current developments are detailed below:

Risk	Description
A4 Homelessness in the District.	The residual risk scoring has been increased from 4 to 9. Both the impact and likelihood scores have been raised from 2 to 3.  This amendment was made to reflect the impact and additional risk of homelessness in the district relating to the Homes for Ukraine programme. There was considered to be a risk that breakdowns of households hosting under the Homes for Ukraine programme could lead to a greater level of homelessness and the risk entry has therefore been updated to reflect this risk and associated controls/actions.

Risk	Description
A5 Council unable to manage impact of Coronavirus (Covid-19) on Council services.	This risk entry has been removed from the register on the basis that the Council reviewed its response and recovery to the Covid-19 pandemic and is now operating under business as usual. Any remaining risks are considered under the relevant risk entries, rather than as a standalone risk (i.e. C1 reflects the coverage of Living with Covid-19 risk assessments).
A6 Impact of Coronavirus (Covid-19) on the business and communities of East Cambridgeshire.	This risk entry has been removed from the register on the basis that it is no longer considered a standalone risk. Any associated risks are being managed under business as usual.
B1 Inability to balance the Council's budget.	The residual risk score has been reduced from 12 to 8, due to a reduced likelihood score, based on the outturn position from 2021/22.
B3 Failure to accommodate the impacts of Brexit.	This risk entry has been removed from the register on the basis that the Council is now responding to any related impacts as business as usual.

### Corporate residual risk heat map

- An updated risk heat map is included at **Appendix 2** which shows the residual risk level for each of the risks. This gives a quick view of where each risk sits in relation to the Council's risk appetite, i.e. there should be no risks with a residual score greater than 15, unless there are exceptional circumstances.

### Conclusion

- Risk management processes follow good practice, and are considered proportionate. These are documented in a Risk Management Policy, with a supporting framework.
- The Risk Management Group continue to review the Risk Register on a quarterly basis to ensure all risks are recognised and up to date.
- The Council has a Corporate Risk Register and each risk shows the owner and the key controls, both in place or planned, designed to minimise any impact on the Council and its provision of services to stakeholders.

13. The Risk Management Policy requires managers to keep all risks under review, and the Corporate Risk Register has been updated accordingly.